## Firefighters Update

Dog training and kennel business builds foundation for a financial plan

by New North B2B staff

Following a little more than a month of work with their small business consultant, Doug and Sue Beaupre have discovered there's much more financial wherewithal to operate Beaupre Gun Dogs for the long term than what they've done over the past 11 years as a part-time endeavor.

For the next four months the couple has been teamed up with Gary Vaughan of Appleton-based Guident Business Solutions as part of B2B's Firefighters initiative to help them work on long-term strategies to improve their business and put out the fires of the daily distractions that stand in the way of progress.

Since working with one another in June, the Beaupres have learned more about "the true cost of doing our business," as

## **GARY VAUGHAN**

GUIDENT BUSINESS SOLUTIONS, APPLETON
GUIDENTBUSINESSSOLUTIONS.COM

Vaughan launched Guident in 2009 after spending his entire career teaching — both in the classroom and in business. Having previously spent many years as a business owner himself, Vaughan realized many business owners lacked fundamental skills such as understanding financials, human resource practices and management skills, as examples. His firm's proprietary Guident 360 Assessment Program enables business owners to holistically address their business needs.

Vaughan has professional experience in a variety of industries, including retail, petroleum, manufacturing and academics. He is a senior adjunct instructor in the MBA program at Concordia University of Wisconsin, and a lecturer in economics and entrepreneurship at Lawrence University in Appleton.

**COMPANY:** Beaupre Gun Dogs

OWNERS: Doug and Sue

Beaupre

LOCATION: Omro FOUNDED: 2007

WHAT IS DOES: Personalized hunting dog training, stud services and whelping assistance. The couple has bred 78 Brittanies which have

been adopted from Montana to Pennsylvania.

WEB: beaupregundogs.com

Doug stated, as well as the concept that profits don't equal cash flow.

The couple worked with Gary to identify five profit centers for generating revenue within their business: 1) breeding puppies; 2) training dogs; 3) offering seminars to dog owners; 4) dog boarding; and 5) grooming.

Along with each of those five profit centers, the Beaupres have associated the appropriate costs to each and determined the gross profit for each area. They've also identified the seasonality that each month of their Omro-based business will have, enabling them to pin down monthly costs by dollars as well as to estimate the percentage associated with the revenue for each profit center.

"Dollars only tell us half the story," Vaughan explained.
"Dollars along with percentages can give Doug and Sue the analysis they will need going forward. This work has given us a very reasonable revenue, cost of goods sold, and gross profit for their pro-forma financial statement."

The Beaupres hope to eventually purchase a larger property out in the country where they could provide kenneling, onsite field training, grooming and the ability to handle dozens of dogs at once. They need a business loan for such an investment, though, and they need a more bona fide financial plan to show to any commercial lender who might consider helping the Beaupres achieve some success with their business.

Along with Vaughan's assistance, the couple is working to research costs "below the line" so that they can calculate their overhead to develop a three-year financial plan.

"I have told Doug and Sue the budget we have developed is just numbers on paper," Vaughan explained. "They will have to work their strategy to accomplish their financial goals."

## **METHODOLOGY**

New North B2B magazine began seeking entries for its 7th annual Firefighters of Northeast Wisconsin initiative early this year, with a goal of assisting those northeast Wisconsin small business owners who feel as if they're constantly burning the candle at both ends, putting out fires, spinning their wheels, but intent on finding a way to improve.

Through the generous help of Gary Vaughan of Guident Business Solutions in Appleton, Beaupre Gun Dogs' owners Doug and Sue Beaupre will receive five month's worth of consulting at no cost to help them work on the strategy of improving their business profitability.

B2B will provide a monthly update on the progress of the Beaupre's efforts in each issue leading up to a capstone article in the December 2018 issue of *New North B2B* magazine.

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